

NCC Board of Trustees
Academic, Student Affairs & Enrollment Committee Meeting Minutes
October 13, 2020

The meeting of the Academic, Student Affairs & Enrollment Committee of the Board of Trustees was held via Zoom. The meeting was called to order by Chair Tuman at 6:31p.m.

Committee Members Present: Donna Tuman (appointed ad hoc as Chair)
Kathy Weiss
Emily Rivas
Jorge Gardyn (ex-officio).

Committee Members Absent: Linda Green, Chair

Also in Attendance: John Durso, Wanda Jackson, Edward Powers, George Siberón
President Williams, VP Lausch, VP Conzatti,
VP Kerrigan, AVP Wright, V Muscarella

1. Chair Tuman requested a motion to approve the minutes of September 8, 2020. Trustee Weiss moved the motion. Trustee Gardyn seconded the motion. Motion carried 2-0.
2. Report on Strategic Planning

Dr. Williams provided context on strategic planning. The College's Strategic Plan, as well as several other plans; Academic, Enrollment, Facilities and Technology are from 2018-2021. The College community, Board members included spent a great deal of time working on these plans to help ensure the College is able to address items of concern identified by the Middle States Commission on Higher Education. Recently, there have been conversations regarding our strategic planning process and the College's path forward. As a quick reminder, our College strategic planning process is manifested by the work of the Institutional

In order to achieve that goal, this new approach to Strategic Planning is as follows.

- The IPC will engage in a review of important, guiding principles of the College including the mission and vision statements to ensure they are current and relevant to the direction the College intends to go.
- Efforts will also include a SWOT Analysis to identify the Strengths, Weaknesses, Opportunities and Threats facing our institution as well as a PEST Analysis to examine the Political, Economic, Socio-Cultural and Technological factors that impact our College.
- A list of institutional strategic priorities will be identified to assist in guiding the development and integration of the plans that follow.
- The Strategic Plan and strategic priorities will be ready for Board review no later than November of 2021.
- This will be a five-year plan with a refresh option so the College has the opportunity to engage in emerging opportunities and environmental conditions intended to better serve our students and our communities.
- The Strategic Plan and its strategic priorities then inform the development of the Academic Plan.
- The completion of the Academic Plan then allows for the development of a comprehensive Strategic Enrollment Management Plan.
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